

Monthly Highlight Report

Key Performance Indicators – Traffic light status report

Health & Safety Summary

Key Priorities Update

Financial Management Report

April 2025

Core Infrastructure and Services

Key Performance Indicators

WATER CONSUMPTION

Average consumption of water per person per day

TARGET	RESULT
<470L	456L

WATER SUPPLY COMPLAINTS

of complaints per 1,000 connections

TARGET	<4 PER ANNUM	
	MONTHLY RESULT	YTD RESULT
Odour	0	0.06
Clarity	0.05	0.85
Taste	0	0.08
Pressure/flow	0.25	5.03
Continuity of supply	0.18	2.90

TARGET <2 PER ANNUM

TARGET	RESULT
QLDC response to issues	0

WATER SUPPLY FAULTS

Median response time to attend site (urgent and non-urgent)

TARGET	RESULT
<60 mins	60 mins
<1,440 mins	1,244 mins

WATER SUPPLY FAULTS

Median response time to resolve problem (urgent and non-urgent)

TARGET	RESULT
<1,440 mins	195 mins
<10,080 mins	4,518 mins

STORMWATER COMPLAINTS

of complaints per 1,000 connections

TARGET	<5 PER ANNUM	
	MONTHLY RESULT	YTD RESULT
	0.23	5.90

STORMWATER FLOODING

Median response time to attend site

TARGET	RESULT
<180 mins	N/A

STORMWATER FLOODING

flooding events that occur in a territorial authority district

TARGET	RESULT
<7	0

STORMWATER FLOODING

of habitable floors affected for each event (per 1,000 properties connected to the TA stormwater system)

TARGET	RESULT
<2	0

WASTEWATER OVERFLOWS

Median response time to attend site

TARGET	RESULT
<60 mins	19 mins

WASTEWATER OVERFLOWS

Median response time to resolve problem

TARGET	RESULT
<240 mins	107 mins

WASTEWATER COMPLAINTS

of complaints per 1,000 connections

TARGET	<5 PER ANNUM	
	MONTHLY RESULT	YTD RESULT
Odour	0.08	0.94
Faults	0.21	2.19
Blockages	0.03	1.22

TARGET <2 PER ANNUM

TARGET	RESULT
QLDC response to issues	0

REQUESTS FOR SERVICE (RFS)

% customer RFS resolved on time

TARGET	RESULT
>95%	
3 Waters	83.6%
Solid Waste	97.8%
Roading	96.1%

WASTE DIVERTED FROM LANDFILL

Total waste diverted from landfill

TARGET	RESULT
>625t	1,442t

WASTE DIVERTED FROM LANDFILL

Total waste placed at kerbside diverted from landfill

TARGET	RESULT
>28%	23%

WASTE TO LANDFILL

Total waste to landfill

TARGET	RESULT
<4,083t	4,469t

WASTE TO LANDFILL

% of MRF recycling contaminated

TARGET	RESULT
<20%	20.36%

CAPEX% OF CAPITAL WORKS COMPLETED ANNUALLY, INCLUDING RENEWALS

(against the Annual Budget adopted by Council for Three Waters, Waste Management and Roding).

TARGET	RESULT
80-110%	92%

Results in **RED**: Target missed by >5%

Results in **AMBER**: Target missed by <5%

Results in **GREEN**: Target achieved

DIA measures



Exceptions

The following KPIs were not achieved and are shown on the previous page in red or amber.

Percentage of RFS Resolved On Time/Median response time Water faults - Three Waters

The performance challenges in this area are being driven by contractor resourcing levels. Challenges to recruit staff with the correct qualifications or experience are ongoing. Further, with sub-contractors being utilised to mitigate the resourcing issues there have been administrative challenges with the subcontract resources being unable to access the job management system (resulting in jobs being closed late). Senior leaders from QLDC and Veolia are in discussions around how to address this performance area.

Total Waste placed at kerbside diverted from Landfill

The result is lower than the previous three months suggesting a higher level of contamination received in kerbside waste. The next step change to increase kerbside diversion will be when an organic waste solution is implemented. This is currently planned for 2026/27.

Total Waste to Landfill

With warmer weather and the Easter/Anzac holidays, waste volumes are still high. Higher volumes were observed through the transfer stations and commercial volumes at landfill. This is an increase compared to the previous two months and slightly higher than April last year.

Waste to Landfill - MRF Recycling

Higher levels of contamination were observed during the month. One contributing factor was a fire in the sorting facility on 1 April resulting in a large amount of recyclable material to be contaminated. This is the first time in the target was missed in three years. The average contamination year-to-date is 15.92% which is slightly higher than the previous two years.

Community Services

ACTIVE PARTICIPANTS

of sport & recreation participation visits per 1,000 residents (based on usual resident population)

TARGET	RESULT
>2,520	2,384

LIBRARY CIRCULATION

of items issued per month

TARGET	RESULT
>53,071	52,405

PARKS RFS

% RFS resolved within specified timeframe

TARGET	RESULT
>95%	98%

FREEDOM CAMPING RFS

% RFS resolved within 20 days

TARGET	RESULT
<95%	100%

Environment

RESOURCE CONSENT TIME

% processed within the statutory timeframe

TARGET	RESULT
100%	90.36%

Regulatory Functions & Services

BUILDING CONSENT TIMES

% processed within the statutory timeframe

TARGET	RESULT
100%	96.53%

Corporate Services

CUSTOMER CALLS

% answered within 20 seconds

TARGET	RESULT
>85%	90%

COMPLAINTS RESOLVED

% complaints resolved within 10 working days

TARGET	RESULT
>95%	100%

LGOIMA REQUESTS

% responded to within 20 days

TARGET	RESULT
100%	97%

COUNCILLOR ENQUIRIES

% responded to within 5 working days

TARGET	RESULT
100%	100%

INTEREST RATES

Weighted average interest rate per month

TARGET	RESULT
<6%	4.06%

Exceptions

The following KPIs were not achieved and are shown to the left in red or amber.

Active Participants

The April target was missed by just over 5%. Participation across various activities at Queenstown Events Centre & golf were lower than last year, possibly due to the timing of public holidays coinciding with school holidays encouraging more people to take time away.

Library

The result has missed target by only 1.27%. Checkouts of electronic items have increased by 23.5% and physical items decreased by 4%. Overall, this is an increase compared to this month last year. The library was closed for three public holidays in April 2025 (only two last year), potentially contributing to a slight decrease in checkouts.

Resource Consents

83 decisions were issued, 75 of those processed within required statutory timeframes. Delays were caused by resourcing constraints. The year-to-date average result remains above 90% and average processing time is 16 days.

Building Consents

144 building consents were processed, 5 of those exceeded the statutory timeframe. Year-to-date 97.30% of building consents have been processed within the statutory timeframe and the average processing time is 14 days.

LGOIMA Requests

31 requests were due a decision, five of those agreed to an extension, and one request was cancelled. 29 received a decision within 20 working days or within the agreed extension, and one received an overdue response on the 21st day due to extended consultation. The average time to complete was 16 days, with a running year-to-date average of 15 days.

The following KPI was achieved and is shown to the left in green.

Councillor Enquiries

Target was achieved for the third time this year. The volume of enquiries in April was significantly lower compared to previous months. The year-to-date average is better than the previous two years.

Results in **RED**: Target missed by >5%

Results in **AMBER**: Target missed by <5%

Results in **GREEN**: Target achieved

DIA measures

KPI Data Disclaimers

KPI	DATA DISCLAIMER
CORE INFRASTRUCTURE AND SERVICES	
Average consumption of water per person per day	Calculation is inclusive of visitor numbers to the district. Visitor numbers are extracted from the Ministry of Business, Innovation and Employment funded Accommodation Data Programme, which is not available in time of the reporting period, so the previous year's numbers are used. The resident population is derived from our Demand Projection which can be found here on our website. The medium scenario is used and the percentage of projected growth over 5 years is added to calculate this year's number of 52,734.
Percentage of Material Recovery Facility (MRF) recycling contaminated	Does not include contamination of public litter bins.
Percentage of total household waste placed at kerbside diverted from landfill	Contaminated recycling and organic waste, which is subtracted from diverted household waste, is estimated.
Total waste diverted from landfill	Calculations of totals only include waste taken to QLDC landfills.
Total waste sent to landfill	Calculations of totals only include waste taken to QLDC landfills.
COMMUNITY SERVICES	
Total library borrowing (including books, e-books, e-audio and magazines)	The e-materials are shared between Queenstown Lakes District and Central Otago District. The result includes total checkouts of electronic items from all members across both districts.
Total number of Sport & Recreation participation visits per 1000 residents	a) Some figures are estimated where a precise count is not possible. b) A mixture of automated and manually collected data is used. For example, pool/gym entries recorded by the gates vs. casual (free) court play or pool spectators recorded by the reception team and gym programme attendance recorded by instructors. c) The resident population is derived from our Demand Projection which can be found here on our website. The medium scenario is used and the percentage of projected growth over 5 years is added to calculate this year's number of 52,734.
Percentage of Freedom Camping RFS resolved within 20 working days	Freedom Camping RFS are categorised between enforcement requests and signage / bylaw enquiries. The KPI result is calculated using 20 working days for all RFS, however requests for enforcement are mostly resolved within five working days.
REGULATORY FUNCTIONS & SERVICES	
Percentage of building consents processed within statutory timeframes	Quality Assurance of data for Ministry of Environment reporting can result in updated figures.
Percentage of resource consents processed within statutory timeframes	Quality Assurance of data for Ministry of Environment reporting can result in updated figures.
HEALTH & SAFETY	
TRIFR (Total Recordable Injury Rate)	The Total Recordable Injury Frequency Rate (TRIFR) KPI target was incorrectly published as <8 in the Long Term Plan 2024-2034 adopted by Council on 19 September 2024. The KPI target for TRIFR is <9. The KPI target is therefore shown as intended in these reports, with the published error clearly acknowledged.

Health & Safety Summary

PREVENTION

Positive Safety Actions

TYPE	RESULT
Take 5's	1,578
Inspections/Audits	180
Safety & Wellbeing	63
First Aid Training	60
H&S Meetings	10

WORK EVENTS

Injury Frequency Rates

TYPE	TARGET	RESULT
TRIFR*	<9	7.85
LTIFR**	<9	7.85

*Total Recordable Injury Frequency Rate (see disclaimer pg5)

**Lost Time Injury Frequency Rate

DEPT. SAFETY BEHAVIOURS

Self-assessments from monthly safety activities

TYPE	RESULT
A) Safety Improved	0
B) Safety Constant	12
C) Accident or Incident	0
Target Achieved	yes

NOTIFIABLE EVENTS

Notifiable to Worksafe

EVENT TYPE	RESULT
Incident Type	0

EVENT DETAILS

N/A

As defined under section 25 of the Healthy & Safety at Work Act 2015

QLDC WORKPLACE INCIDENTS

Across All Groups

TYPE	RESULT
Employees	1
Contractors	32
Volunteers	0
Public	10

QLDC Health and Safety Objectives for 2024/2025

COMPLIANCE

No breaches of the Health and Safety at Work Act 2015.

Total Recordable Injury Frequency Rate 9 or below.

90% of all incidents reported are closed within allocated timeframe.

PREVENTION

Representatives and department constituents to undertake an office/facility inspection at least every three months.

Each department to conduct an annual review of their hazards to ensure that they are identified, recorded, appropriately risk assessed and have control measures in place.

A minimum of 18,000 Take 5's to be undertaken throughout the year across the organisation.

IMPROVEMENT

90% of Health & Safety Committee actions completed on time.

H&S Improvement focus for 2025: Contractor incident reporting to be transitioned to My Safety.

BEHAVIOUR

Behavioural self assessment – twice the amount of A scores to be reported over the year than C scores.

A C-score is a significant accident or incident with insufficient action taken to remedy.

WELLBEING

At least 80% department participation across QLDC wellbeing activities that take place in the Upper Clutha and Queenstown area.

Each team participate in two team activities per year that are not part of the wellbeing calendar.

Monthly Commentary

QLDC Workplace Incidents

There were no notifiable events in April, and no workplace incidents were significant. One unavoidable “lost time injury” was recorded this month and the “total recordable injury frequency rate” has increased slightly.

Inspections and audits both of contractors and our own facilities are providing good feedback to maintain or improve safety. Take 5 pre-task risk assessments continue at good levels. This shows that employees are proactive in their approach to risks in the workplace. We are on track to achieve the target for 2024/25.

Health & Safety training has included, Child Protection, Managing Difficult Conversations, Exercise NZ Conference LITE, Flu Season quiz, Health & Safety Workshop.




The Employee incident resulted in loss of work time. Contractor incidents were not notifiable to WorkSafe and not serious. All public incidents were of minor nature.

With zero A scores, twelve B scores and no C scores the Department Safety Behaviours target was achieved.






Key Priorities Updates

Tracking of flow of projects in/out of reporting

-  **New inclusion**
Include an overview of the project as an introduction.
-  **Continued reporting**
Follow commentary guidelines.
-  **Reporting ended**
Triggered by practical completion (capital projects), includes close out notes, referring to webpage where applicable.





RAG Status

GREEN	AMBER	RED
The project is being delivered in alignment with the Business Case and within all set tolerances.	The project is marginally out of tolerance but there are control(s) in place to manage the project back within tolerance.	The project is significantly out of tolerance .
All project metrics* are green.	There is at least 1 amber project metric.	There is at least 1 red project metric OR There are more amber than green criteria.
*6 individual project criteria metrics and tolerances scored against schedule, costs (3), scope and quality/benefits .		

-  **Status improved**
from last month
-  **Status maintained**
from last month
-  **Status worsened**
from last month





Key Priorities - Capital Projects

April 2025

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
INFRASTRUCTURE – WATER SUPPLY WASTEWATER STORMWATER TRANSPORT WASTE MINIMISATION AND MANAGEMENT			
Arterial Stage One Town Centre Arterial Road Project Update (qldc.govt.nz)	 <ul style="list-style-type: none"> • Background: The project will deliver a significant upgrade to the underground services along the Arterial route, including new water, wastewater and stormwater lines for a section of Frankton Road and parts of adjoining streets, undergrounded power and wider footpaths with new street trees along Melbourne and Henry Street, intersections controlled by traffic lights, and retaining walls (some with art work designed by Mana Whenua artists) that share the stories of the Whakatipu region. • Progress: The Ballarat Street stormwater pipe and outfall structure has been connected and the Stanley / Ballarat Street intersection reopened as planned, allowing the new arterial road to operate as designed. The Lower Ballarat Street Headwall to Horn Creek works are progressing well, however due to wet autumn weather, construction completion has been delayed to June 2025. The connection from the main alignment down to Ballarat Street is underway. The anti-graffiti finishing to the concrete retaining structures are continuing. • The project remains Amber as it continues to face time and cost pressures due to the scale and complexity of the Arterials project. However, with the advanced state of the project, the risk profile is continuing to lower. 	<ul style="list-style-type: none"> • Construction completion for June 2025: <ul style="list-style-type: none"> • Side Roads • Lower Ballarat Street Stormwater Completion • July 2025: Practical Completion 	Amber 
Kingston Three Waters Scheme Major Projects	 <ul style="list-style-type: none"> • Wastewater: Ongoing discussion with LINZ and Kai Tahu to establish the final pathway for property acquisition for the Waste Water Treatment Plant (WWTP) site. April 2025: Application lodged to ORC for resource consent for discharge to air at the WWTP site. • Water: The raw water rising main is complete from the bore headworks to the water treatment plant. Installation of the roof is underway, along with pipework and mechanical services within the treatment building. Ultraviolet treatment units were installed along with associated valves and actuators. Construction of the water reservoir tank walls is complete, awaiting delivery of the structural steel supporting the roof. Commissioning plan has been drafted for initial review and workshop. • Stormwater: Road closure in place on Oxford Street. Contractor programme delays have rescheduled the outlet gallery construction towards the end of the programme to maintain completion date. Vibration and noise monitoring established onsite. First sections of the large diameter stormwater pipe have arrived onsite. Sheet piling for the first 25m section of Oxford Street is nearing completion ahead of excavation of the cofferdam (a watertight enclosure allowing for construction in a water-free environment) to install the pipework. Discussions underway with the Kingston Flyer regarding review of alternative construction methodology for works required under the railway crossing. • The overall status remains Red due to the ongoing uncertainty related to Wastewater Treatment Plant land acquisition and easement applications with LINZ resulting in delays in the programme. 	<ul style="list-style-type: none"> • Wastewater - 5 June 2025: Activity update at Infrastructure Committee Workshop. July 2025: Formal approval of Detailed Design gateway by Project Control Group once property acquisition pathway is confirmed; Procurement process to commence following approval. December 2025: Completion of easement and acquisition process expected; construction contract awarded. Project status will revert to Amber on reaching this milestone. • Water - May 2025: Roof construction to be completed for building and reserve tank. Pipework installation continues, Chlorine and Caustic dosing skids to be installed. Commissioning plan to be advanced. 29 October 2025: Due for completion. • Stormwater - May 2025: Excavation in first stage and installation of large diameter pipework, second stage shop drawings approvals, sheet piling continuation, agreement with Kingston Flyer for alternative construction methodology. 27 November 2025: Due for completion. • Projectwide - May 2025: Communications updates provided to Kingston Community Association fortnightly focusing on Stormwater works. Meetings with contractor to resolve wastewater servicing as part of stage 1A of the development. 	Red 



Key Priorities - Capital Projects

April 2025

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	
Project Shotover Stage Three Further details here: Major Projects	 <ul style="list-style-type: none"> • Background: The delivery of the Stage Three Upgrade to the Shotover Waste Water Treatment Plant that will double the capacity of the plant, and continue to provide service through to a forecasted date of 2048. The project will provide a duplicate treatment stream to that currently in operation, and enhanced emergency flow and stormwater management through the repurposing of one of the existing oxidation ponds. The disposal field located close by the treatment plant is not included in the scope of this project. • Progress: Main structural and civil construction activities on the process structures are now complete. Mechanical and electrical installation across the plant is nearing completion, and the commissioning stage is progressing. Earthworks within the decommissioned Pond One is ongoing to create the new stormwater attenuation basin and emergency storage basin. All consents required for the work are in place. 	<ul style="list-style-type: none"> • May-July 2025 – Completion of final construction activities (includes mechanical and electrical installations and Pond One earthworks). • May-November 2025 - Commissioning of the new systems will occur in a staged manner to bring the new process units online. • December 2025 - Upgrade to be operational. 	<div>Green</div> 	
Shotover Disposal Fields	 <ul style="list-style-type: none"> • Background: The purpose of this project is to identify, design, consent and construct a new long-term disposal solution for treated wastewater produced from the Shotover Wastewater Treatment Plan (WWTP) to replace the existing disposal field that is not performing as designed and intended. The replacement infrastructure will cater for the treatment plant's long-term treated wastewater disposal requirements in a culturally appropriate, environmentally sustainable, and operationally effective manner. • Progress: April 2025: Briefings of Short List options were completed internally, and presented at a Councillor Workshop on 29 April. Site Investigations commenced on the Shotover Delta, and planning for investigations on the Frankton Flats area commenced. • The overall project schedule and budget is on track at this early stage of the project with the Preferred Option yet to be confirmed. An evolving issue is the Emergency Works required at the existing Disposal Field and support to QLDC Operations and Legal teams with responding to the ORC Enforcement Order lodged with the Environment Court. The Project team for the long term solution are also supporting this work. This has resulted in a 7-week delay to this phase and an additional 3 weeks due to the investigations required across multiple sites. There remains a risk of further delays due to the Enforcement Order process and Resource Consent Application outcomes, and ongoing Emergency Works inputs. At this stage, project completion remains on track for December 2030. 	<ul style="list-style-type: none"> • May/June/July 2025 - Short list option analysis and investigations progressing, with investigations on the Frankton Flats to commence. • October 2025 - Targeted date for Preferred Option selection workshop. This timeline has been impacted by recent Emergency Works/Consent focus and additional Site Investigations required for the Short list options. • December 2025/January 2026 - Planned formal QLDC approval of Preferred Option. This is dependent on the Preferred Option selection workshop. 	<div>Green</div> 	





Key Priorities - Capital Projects

April 2025

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	
Robins Road Conveyance Scheme	 <ul style="list-style-type: none"> • Background: The project will provide additional wastewater capacity to the currently constrained Gorge Road and Arthurs Point catchments. The existing sewer main is undersized and runs through private properties. A new gravity sewer main is to be installed along Robins Road from the Horn Creek Bridge to a new connection point within the Recreation Ground. • Progress: The Contractor's offer has been updated to address feedback raised by the project team, including the pricing, proposed construction methodology statement, and the construction programme revised to align with the presumed planning and approval pathway. The submission period for the Noise & Vibration Consent expired on 30 April 2025. Four submissions were received, with two expressing interest to be heard, and subsequently, a hearing will be scheduled. The decision to proceed with finalised pricing and confirmation of programme with the Contractor is subsequent to the Commissioner Decision and Consent uplift. This is due to the residual risk that potential Consent conditions could impose operational restrictions that affect the project and impact programme and cost. • The status is Red primarily due to the programme delays associated with the requirement for a limited notification process on the consent which dictates an estimated start on site date of October 2025. To address this the project programme should be baselined to reflect the notification decision from council and the process and timeframes that follow, which would align the critical path and overall project duration with the anticipated process for delivery. The new baseline will be established following the close out of the budget and consenting planned for September/October this year. 	<p>Procurement</p> <ul style="list-style-type: none"> • 9 May 2025 – Present project report to Queenstown Lakes District Council, providing a project status update, and seek key decisions and approvals required to progress the project. <p>Planning</p> <ul style="list-style-type: none"> • May 2025 – Agree strategy to seek additional funding required to meet the forecasted total project cost. • May/June 2025 - Hearing expected to be scheduled in the upcoming two reporting periods. 	<div>Red</div>	



Key Priorities - Capital Projects

April 2025

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	
CBD to Frankton Conveyance Scheme Further details here: Major Projects	 <ul style="list-style-type: none"> • Background: The existing gravity sewer main along Frankton track is nearing capacity and carries a risk of untreated wastewater overflowing to the receiving natural environment (including Lake Whakatipu) in heavy rainfall events or natural disaster. Additional wastewater conveyance capacity between Queenstown CBD and Frankton Beach Pump Station is required to maintain levels of service and support projected demand growth in the area. A new pressure sewer main to run adjacent to the existing pipeline has been identified as the preferred solution. Improvements to the track will be made as part of the wastewater pipeline installation (e.g., strategic widening, stormwater management, pause-points etc.) The project is expected to take 12 to 18 months to construction, and physical works to start in 2025. • Progress: The detailed design has been presented to the Engineering Challenge group and accepted. The detailed design cost estimate has been provided and indicates that the project is likely to be delivered on budget or under. Following award of the construction contract there will be a clearer understanding of the costs involved. • The project is Amber due to several project delays relating to hydraulic modelling reporting, increase to the design scope and further consultation with Chorus, who have advised that the fiber optic cables located in the Frankton Track will need to be temporarily relocated as part of the work. 	<ul style="list-style-type: none"> • Mid 2025 - Procurement for construction starts. • Late 2025 - Construction starts. • Mid 2027 – Construction due for completion. 	Amber 	
Upper Clutha Conveyance Scheme Further details here: Major Projects	 <ul style="list-style-type: none"> • Background: This project is intended to provide a long term solution to Hāwea wastewater management needs and increase capacity and resilience in the Wānaka network. The Hāwea upgrade scope includes decommissioning the Hāwea Waste Water Treatment Plant (WWTP), construction of a new wastewater pump station on Domain Road, and a new pipeline from Hāwea to Albert Town. The Wānaka scope includes upgrade of the Riverbank Road wastewater pump station and construction of a new pipeline to the Project Pure WWTP. • Progress: The project is on schedule with tenders for the construction being evaluated. Work towards consent processing is ongoing. • Status remains Amber to account for a minor delay to consent processing. The delay is not expected to impact the overall construction schedule. It is anticipated that the Hāwea to Albert Town pipeline and the Riverbank Road to Project Pure pipeline will be constructed in parallel to reduce the overall construction time. 	<ul style="list-style-type: none"> • May/June 2025 - Targeted engagement to occur with community associations and other parties that may experience temporary disruption during the works. • Mid 2025 - Final consent processing to be completed. • June 2025 - Award construction contract. • July 2025 – Contractor mobilises to site. • September 2025 - Construction to start. 	Amber 	






Key Priorities - Capital Projects

April 2025

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	
<p>Compliance Response - UV Treatment</p> <p>Further details here: Major Projects</p>	<p> Background: The UV Compliance project was initiated in response to the October 2023 Cryptosporidium outbreak in Queenstown. The project will improve the quality of key water supplies through a range of treatment measures including installation of UV Water Treatment Plants (WTP) at 6 locations, bore head upgrades, installation of compliance monitoring equipment and other related pipeworks.</p> <p>Progress:</p> <ul style="list-style-type: none"> Fernhill UV Plant (temporary container) – Completed December 2023 Western Intake UV Plant (container) – Completed December 2023 Beacon Point UV Plant (within existing building) – Completed February 2024 Wānaka Airport (UV container, bore upgrades and compliance monitoring) – Completed November 2024 Glenorchy (UV Container, bore upgrades and compliance monitoring) – completed December 2024 <p>Luggate: The existing network will be upgraded by installing a containerised water treatment plant. The scope also includes construction of new bores and pipework, connecting to a new tank farm adjacent to the State Highway. Detailed Design has been finalised, Procurement Plan has been approved and the PCG has approved to go to market, which is expected in early May 2025. All consents have now been obtained.</p> <p>Two Mile: Commissioning of UV equipment is complete and this WTP has taken over from Fernhill which has now been disconnected. Some minor construction activities will continue through to the end of May, none of which are compliance related works. Two Mile is now UV compliant - no further updates.</p> <p>Corbridge: Following the Engineering Control Group & Project Control Group approval of the recommendation to include this upgrade as part of the Upper Clutha Waste Conveyance Scheme Scope of Works has been provided to the project manager.</p> <p>This project is Amber because it may not be able to meet the original Rapid Deployment Plan timeframes. Delays have been caused by changes to scope during the design stage such as network improvements for Luggate and increased firefighting capacity for Wānaka Airport.</p> <p>Corbridge and Luggate may not meet the Taumata Arowai compliance timeframes – this is dependent on outcomes of tendering and scheduling of works with the successful tenderer.</p>	<ul style="list-style-type: none"> May 2025 - Luggate to market. July 2025 – Award Luggate contract. August 2025 – Commence Luggate civil works. December 2025 - Luggate due for completion. January 2026 - Corbridge compliance works to be complete. 	<p>Amber </p>	





Key Priorities - Capital Projects





April 2025

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
COMMUNITY SERVICES – PARKS AND RESERVES, SPORT, RECREATION, COMMUNITY FACILITIES AND VENUES, LIBRARIES			
Project Tohu - Coronet Revegetation programme Further details here: Major Projects	 <ul style="list-style-type: none"> Background: Project Tohu is one of the largest revegetation programmes currently being undertaken in Aotearoa, transitioning 200ha on the south facing slope of Coronet Peak from an ex-Douglas fir plantation (exotic species) into indigenous vegetation. The successful harvest of the Coronet Forest was completed in May 2023. Progress: 3 April 2025 – Official launch of Project Tohu, the relocking of Coronet Forest. Due to forecasted rain, Te Tapu o Tāne hosted the event at their offices. April 2025 – Autumn planting complete. Approximately 80,000 trees planted at the site. 70% trees planted are mountain beech, and 30% are Broadleaf, Pittosporum, Ribbonwood and Cabbage trees. April 2025 - A trial of recyclable green plant guards was installed on 50% of the mountain beech trees to protect and support their growth. 	<ul style="list-style-type: none"> June 2025 – Completion of first stage of mountain bike trail construction. September/October 2025 – Spring planting of 38,000 trees. September/October 2025 – The second stage of the trail network plan set to commence, weather permitting. 	<div>Green</div> 
Ballantyne Road Site remediation works	 <ul style="list-style-type: none"> Background: The Ballantyne Road project is to convert a 20ha site into a flat grassed area for future recreational and community facilities/needs. Progress: The ORC consent has been granted and the final decision from the QLDC consents team for the earthworks consent continues to progress. There are currently delays in consent processing and the date is unknown when the QLDC consent will be granted. A tentative programme has been developed with works beginning in May/June 2025. 	<ul style="list-style-type: none"> Currently waiting on the QLDC consent decision regarding the earthworks consent. May/June 2025 - Removal of above ground waste material and retesting for contamination is tentatively programmed to begin. 	<div>Green</div> 
QEC Upgrades	 <ul style="list-style-type: none"> Background: The Queenstown Events Centre (QEC) is the premier recreation & sport hub for the District. A continual plan of upgrades and renewals is required to meet the ongoing needs of the community. This is delivered through a strategic programme of work outlined in the 2024-34 Long Term Plan. Progress: 17 April 2025 - Full Council Meeting approved the procurement of a concept design team for the QEC indoor courts. This project is Amber as it is time delayed due to the review of the programme. 	<ul style="list-style-type: none"> May 2025 - Request for Proposal for the concept design team and project management services to be issued. September 2025 – Complete sports floodlighting project; planting of gardens and grassing at Frankton Golf Course. 	<div>Amber</div> 

Key Priorities - Strategies, Policies and Plans





April 2025





ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
CORPORATE SERVICES			
Annual Plan 2025-26 	<ul style="list-style-type: none"> • Background: Under section 95 of the Local Government Act, QLDC is required to adopt an Annual Plan for the 2025-2026 public sector financial year by 1 July 2025. This plan outlines proposed budgets and other priority activities for the coming year. • Progress: Consultation on proposed user fees and charges continued through the month, closing on 30 April. • The draft Annual Plan was published on the QLDC website found here on 22 April. Members of the community can provide general feedback on the document until 30 May. 	<ul style="list-style-type: none"> • 27 May 2025 - Hearing of submissions on proposed changes to user fees and charges. (link to Agenda) • 26 June 2025 - Annual Plan 2025-2026 is to be adopted by Council at a Full Council Meeting. 	<div>Green</div> 
Wānaka Airport Future Review Wānaka Airport Certification Queenstown Lakes District Council Wānaka Airport Future Review Queenstown Lakes District Council	 <ul style="list-style-type: none"> • Background: Wānaka Airport has passed a threshold of activity which requires it to achieve Qualifying Status under Part 139 of the Civil Aviation Rules. To achieve this works will be undertaken to provide an improved safety environment, including airstrip widening, tree removal and new fencing. Additionally, enhancements will be undertaken to the Three Waters infrastructure servicing the airport. Wānaka Airport Safety & Renewals will be undertaken as a separate project on page 19. • Progress: 15 April 2025 – Councillor/Wānaka Upper Clutha Community Board Workshop to introduce appointed independent consultancy and provide briefing on its approach to community/stakeholder engagement. • Work is ongoing to progress towards the next key milestones. 	<ul style="list-style-type: none"> • May 2025 – Meeting with Private User Group to provide an update on the works programme and consultation on the Future Airport review. • June 2025 - Wānaka Upper Clutha Community Board Workshop. • June 2025 – Community Wānanga/ Drop-in session 1. • July 2025 – Hui with Wānaka Airport/Key Stakeholder Advisory Group. 	<div>Green</div> 

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
STRATEGIC GROWTH – SPATIAL PLAN			
Te Tapuae Southern Corridor Further updates on our website: Te Tapuae Southern Corridor - QLDC	 <ul style="list-style-type: none"> The project team continued to meet regularly with consultants, with a specific focus on progressing the three waters and natural hazard workstreams. 25 April 2025 - A second moderation workshop took place for the Three Waters workstream with representatives from QLDC and Kai Tahu where the options identified on the short list were discussed to narrow down the preferred pathways. Procurement of subcontractor for the geotechnical investigations is complete and the subcontractor was on site on 14 April with the work anticipated to take one month to complete. The project team are consolidating the assessments done to date to input the story maps that will form the basis of the public consultation for the draft structural plan. The project remains Amber as it is no longer able to meet the original project milestones due to prolonged infrastructure programme and further natural hazard investigations required. Following the progress in three waters and natural hazards, a refined programme will be produced in May 2025, if approved, the status will revert to Green. 	<ul style="list-style-type: none"> Mid May 2025 – Complete the physical investigations to for natural hazard assessment. 20 May 2025 - Grow Well Whaiora Partnership Steering Group meeting 10 June 2025 – Planning & Strategy Committee meeting 	Amber 
Spatial Plan Gen 2.0	 <ul style="list-style-type: none"> Development of the Spatial Plan Gen 2.0 spatial scenarios has been further delayed while the Housing Business Capacity Assessment (HBA) model is being modified by the consultant post the model review that was undertaken by staff at the end of April. The delays associated with the HBA work have impacted the programme timeframes as the scenarios cannot be shared for public engagement until the HBA has gone to Full Council for adoption. This is being worked through and may result in a further delay to the project (August 2025 engagement instead of June/July). A review of the districts Challenges and Opportunities has been completed to inform Spatial Plan Gen 2.0. This project is flagged Amber due to the delay caused by the HBA. 	<ul style="list-style-type: none"> 20 May 2025 - A review of the districts Challenges and Opportunities to inform Spatial Plan Gen 2.0. is being shared with the Partnership at the Partnership Steering Group meeting. Next scheduled milestones are subject to HBA results being completed and adopted at the relevant Full Council Meeting. The date of completion is yet unknown, but the July 2025 Full Council date is being targeted. June 2025 - Consultant to confirm Public Engagement timeframes to finalise the work programme. 10 June 2025 - Update of Challenges and Opportunities at the Planning & Strategy Committee meeting. 	Amber 

Key Priorities - Strategies, Policies and Plans









April 2025




ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
ECONOMIC FUTURES			
Events Policy 	<ul style="list-style-type: none"> • Background: The policy is being developed to clarify what the community wants from events, including economic benefits and wider considerations such as health and safety, community and environmental impact. • Progress: In April, work has progressed to prepare presentations to the Wānaka Upper Clutha Community Board and Full Council Workshops scheduled for May and June 2025. 	<ul style="list-style-type: none"> • 8 May 2025 - Presentation and discussion at Wānaka Upper Clutha Community Board Workshop. • 3 June 2025 - Presentation and discussion at Council Workshop. • 26 June 2025 – Full Council consideration of Policy for approval. 	<div>Green</div> 
CLIMATE ACTION			
Climate and Biodiversity Plan 2025-28 Climate Action (qldc.govt.nz) 	<ul style="list-style-type: none"> • Background: Development of the 2025-2028 Climate & Biodiversity Plan is underway, with advice and guidance from the Climate Reference Group (CRG). • The development process has involved an extensive review of recently released strategies, plans, reforms, guides and reviews to ensure actions align and integrate with the wide range of climate and biodiversity work programmes that are underway within Council and partner organisations. The plan will follow a similar structure to the existing Climate & Biodiversity Plan, but build on the progress already achieved, with the focus of the plan being “accelerating transformation through partnerships”. An additional area of focus will be on ‘Energy’ (previously considered under the ‘Built Environment’) to support community resilience and rapid decarbonisation within the district. • Progress: 1 April 2025: An update on the drafting of the Climate & Biodiversity Plan 2025-2028 was presented at a Councillor Workshop. This workshop presented the plan’s structure, an overview of proposed actions, and detail on those actions that are specific to Council’s commitment to ambitious leadership. • 4 April 2025: Councillors and key external stakeholders were provided a draft of the plan for feedback. Any feedback received was incorporated and the draft plan finalised for graphic design. 	<ul style="list-style-type: none"> • 29 May 2025 – Presentation to Full Council Meeting for approval to seek public feedback. • June 2025 - Public feedback sought via Let’s Talk. • July 2025 – Finalisation of plan for adoption at Full Council Meeting on 31 July. 	<div>Green</div> 

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
COMMUNITY PARTNERSHIPS - WELCOMING COMMUNITIES			
Responsible Camping Programme 	<ul style="list-style-type: none"> Without the 2021 Bylaw, Council's ability to move campers on is limited. Summer Ambassadors, who finished on the 27 April, were busy reacting to customer requests and engaging with as many campers as possible asking them to consider residents in their choices and promoting local campsites nearby. Over April, the team completed 524 visits to 'hot spots' and interviewed 35 campers about their behaviours and intentions while they are travelling in Queenstown Lakes. The process to develop a new freedom camping bylaw continues, and community consultation is planned for July/August 2025, with the aim to have a new bylaw in place before next Summer. Early engagement with key stakeholders has begun as part of the new bylaw development process. Enforcement continues under the Reserves Act, the Freedom Camping Act and other relevant legislation. In April 2025, 22 infringements were issued under the Reserves Act and 53 under the Freedom Camping Act. 15 April 2025 – Full Council Workshop item was presented on development of a new freedom camping bylaw. Officers are seeking guidance to focus the development of the draft bylaw. 	<ul style="list-style-type: none"> December 2024-May 2025 - Enforcement is extended until the end of May under the Freedom Camping Act, Reserves Act and other relevant legislation. 22 May 2025 - Full Council Workshop item to be presented on development of a new freedom camping bylaw. 26 June 2025 – Full Council Meeting to present draft bylaw prior to consultation period. July–August 2025 – Community consultation planned via Let's Talk. 	<div>Green</div> 
Welcoming Plan 2024-27 Further information here: Welcoming Communities (qldc.govt.nz) 	<ul style="list-style-type: none"> Background: The Welcoming Plan provides a pathway to support equality and grow inclusive local communities so we can continue to evolve as a place that celebrates diversity and fosters economic growth. It is developed based on the Welcoming Communities Standard. Progress: The Newcomers Guide to Queenstown Lakes, a new print and online resource launched in May 2025, includes content a wide range of community organisations and has been develop with input from community, business and staff focus groups. Discussions with different community partners to implement the following main welcoming activities/projects between April 2025 and June 2026 supported by Central Lakes Trust (CLT): <ul style="list-style-type: none"> Social English language learning in Queenstown/ Frankton/ Wānaka libraries Women only swimming programme (specific focus on migrant women with low or no swimming skills) at Queenstown Events Centre Enhancing the delivery of settlement services in Wānaka-Upper Clutha in partnership with Community Link Upper Clutha Delivery of Te Tiriti o Waitangi educational workshops to newcomers and wider community. 	<ul style="list-style-type: none"> May 2025: Set up phase with community partners to deliver 2025-2026 Welcoming Communities initiatives/projects using CLT funds and QLDC/Community Partnerships operational budget. May-July 2025: Conduct a series of small launch events of the Newcomers Guide with support services organisations, business sector and migrant community groups. First launch event is scheduled on 21 May as part of Queenstown Interagency with support service organisations, schools and community groups. May-June 2025: Develop profiles of local migrant community groups as a resource for these groups; promote these via the QLDC website. 	<div>Green</div> 

Key Priorities - Strategies, Policies and Plans

April 2025

ITEM	COMMENTARY		NEXT KEY MILESTONES	RAG STATUS	
PARKS & RESERVES					
<div>Blue-Green Network Plan</div> <div>Major Projects</div>		<ul style="list-style-type: none">Background: The Blue Green Network (BGN) Plan will provide a strategic, long-term framework that identifies opportunities for protecting and integrating natural systems and open spaces into the planning and development of Queenstown Lakes District's urban areas and settlements. It is being prepared in partnership with Kai Tahu.Progress: Ongoing development of a communications plan for the draft BGN plan.	<ul style="list-style-type: none">May 2025 – Completion of the development of a communications plan for the draft BGN Plan.June 2025 – Engagement with the community on the draft BGN Plan.	<div>Green</div>	
<div>Mt Iron Reserve Management Plan</div> <div>Major Projects</div>		<ul style="list-style-type: none">Background: Mount Iron Reserve Management Plan (RMP) will establish a vision and policies for how this new reserve will be managed, protected and enhanced by QLDC for the community.Progress: 17 April 2025 - Mount Iron RMP was adopted by Full Council. The RMP is published on the QLDC website here.	<ul style="list-style-type: none">No further updates. Project completed and closed. Activities enabled by the RMP will be handled operationally.	<div>Green</div>	
<div>Ben Lomond and Queenstown Hill Reserve Management Plan</div>		<ul style="list-style-type: none">Background: BLQH Reserve Management Plan (RMP) will refresh the existing RMP for how this large-scale central Queenstown reserve with huge visitor numbers and a variety of users will be managed, protected and enhanced by QLDC for the community.Progress: April 2025 – Analysis of submissions and hearing report completed in preparation for hearings and deliberations in May.	<ul style="list-style-type: none">5 May 2025 – Public hearing and deliberations to be held. (Agenda, Recording) Once the public hearing process is complete, the hearing panel will approve final changes to the RMP for the reserves.July 2025 - Final RMP presented to Community & Services Committee and Council for adoption.	<div>Green</div>	
SPORT & RECREATION					
<div>516 Ladies Mile</div>		<ul style="list-style-type: none">Background: In 2019, Council purchased a 14ha site at 516 Ladies Mile for future development of open space and facilities for the community. Council approved a budget of \$6.8M in the 2024/34 Long Term Plan starting in July 2025. Pre-work is currently underway to deliver this project.Progress: Project Managers are commencing pre-planning work around scope, timings and consequential impacts of other projects, i.e. Howards Drive intersection.	<ul style="list-style-type: none">May/June 2025 - Review of consenting pathways.	<div>Green</div>	

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
PROPERTY & INFRASTRUCTURE			
Wānaka Airport Safety & Renewals Further details can be found on our website: Wānaka Airport Certification Queenstown Lakes District Council Wānaka Airport Future Review Queenstown Lakes District Council	 <ul style="list-style-type: none"> • Background: Wānaka Airport has passed a threshold of activity which requires it to achieve Qualifying Status under Part 139 of the Civil Aviation Rules. To achieve this works will be undertaken to provide an improved safety environment, including airstrip widening, tree removal and new fencing. Additionally, enhancements will be undertaken to the Three Waters infrastructure servicing the airport. Wānaka Airport Future Review will be undertaken as a separate project on page 14. • Progress: Work is progressing towards the next key milestone. 	<ul style="list-style-type: none"> • May 2025 – Finalise the management structure for Wānaka Airport to deliver the Civil Aviation Rules requirements by 1 July 2027. • May & July 2025 – Meetings with Private User Group and Stakeholders to provide an update on the works programme and consultation on the Future Airport review. • June 2025 – Confirm a programme of works for recommended safety improvements and infrastructure upgrades. 	<div>Green</div> 
BYLAW DEVELOPMENT			
Bylaw Development work programme 	<ul style="list-style-type: none"> • Background: The purpose of this work programme is to ensure that QLDC's bylaws are reviewed and developed to meet statutory requirements and timeframes. • Progress: 15 April - Council Workshop - Development of Freedom Camping Bylaw. • 17 April - Full Council Meeting - Queenstown Lakefront Traders and Activities in Public Places Bylaw. • 17 April - Full Council Meeting - Traffic and Parking Bylaw - Issues and options report. 	<p>Traffic & Parking Bylaw</p> <ul style="list-style-type: none"> • 13 May 2025 – Council and Wānaka Upper Clutha Community Board Workshop - Options for the Traffic and Parking Bylaw. • 31 July 2025 – Report to Council requesting that it adopt a draft Traffic and Parking Bylaw 2025 for consultation. • August 2025 - Consultation on a draft Traffic and Parking Bylaw 2025 via a special consultative procedure. <p>Freedom Camping Bylaw</p> <ul style="list-style-type: none"> • 22 May 2025 - Council Workshop -Presentation of preliminary assessment of areas where freedom camping could be considered for feedback. • 26 June 2025 – Report to Council requesting that it adopt a draft Freedom Camping Bylaw 2025 for consultation. • July 2025 – Consultation on a draft Freedom Camping Bylaw 2025 via a special consultative procedure on Let's Talk. 	<div>Green</div> <div>New</div>

Operating Expenditure and Revenue

Financial Management Report

% of the year completed: 83%

DESCRIPTION	April 2025 Actual	April 2025 Adjusted Budget	Variance to Budget	Year to date Actual	Year to date Adjusted Budget	Year to Date Variance	Full Year Adjusted Budget	YTD Actuals to Full Year Budget	*
REVENUE									
Operating Revenue									
Income - Rates	12,385,673	12,450,794	(65,121)	125,288,306	125,358,737	(70,432)	150,410,325	83%	
Income - Grants & Subsidies	1,012,604	692,632	319,972	7,202,706	6,813,249	389,457	9,410,739	77%	*1
Income - NZTA External Cost Recoveries	511,942	497,000	14,942	5,348,398	4,970,000	378,398	5,964,000	90%	*2
Income - Consents	1,443,132	1,468,733	(25,600)	14,191,266	14,687,327	(496,061)	17,624,792	81%	*3
Income - External Cost Recovery	107,913	101,192	6,722	1,084,209	1,011,916	72,293	1,214,299	89%	
Income - Regulatory	660,022	607,626	52,396	7,920,543	6,628,867	1,291,676	7,814,489	101%	*4
Income - Operational	2,688,631	2,877,154	(188,523)	27,233,898	25,932,993	1,300,904	32,581,102	84%	*5
Total Operating Revenue	18,809,917	18,695,129	114,787	188,269,325	185,403,089	2,866,236	225,019,746	84%	
EXPENDITURE									
Personnel Expenditure									
Expenditure - Salaries and Wages	4,822,339	4,523,967	(298,373)	44,828,114	44,888,171	60,057	53,843,411	83%	
Expenditure - Salaries and Wages Contract	335,292	502,308	167,016	4,235,994	4,723,084	487,090	5,607,701	76%	
Expenditure - Health Insurance	40,000	45,351	5,351	468,649	453,510	(15,139)	544,212	86%	
Total Personnel Expenditure	5,197,632	5,071,626	(126,006)	49,532,757	50,064,766	532,008	59,995,324	83%	*6
Operating Expenditure									
Expenditure - Professional Services	427,648	547,609	119,961	3,660,320	5,796,090	2,135,770	8,569,355	43%	*7
Expenditure - Legal	(829,846)	360,534	1,190,380	2,694,745	3,605,344	910,599	4,326,413	62%	*8
Expenditure - Stationery	34,328	32,594	(1,734)	477,578	325,941	(151,636)	391,130	122%	*9
Expenditure - IT & Phones	49,912	74,070	24,158	587,562	740,702	153,139	888,842	66%	*10
Expenditure - Commercial Rent	368,711	391,158	22,447	3,871,769	3,911,579	39,810	4,693,894	82%	
Expenditure - Vehicle	101,029	91,445	(9,584)	849,811	864,454	14,643	1,027,345	83%	
Expenditure - Power	532,981	416,275	(116,706)	4,844,297	4,057,140	(787,157)	4,893,774	99%	*11
Expenditure - Insurance	276,080	295,196	19,116	3,012,586	2,955,508	(57,079)	3,545,997	85%	

Operating Expenditure and Revenue

Financial Management Report

% of the year completed: 83%

DESCRIPTION	April 2025 Actual	April 2025 Adjusted Budget	Variance to Budget	Year to date Actual	Year to date Adjusted Budget	Year to Date Variance	Full Year Adjusted Budget	YTD Actuals to Full Year Budget	*
EXPENDITURE									
Operating Expenditure continued									
Expenditure - Infrastructure Maintenance	3,918,657	3,425,351	(493,306)	39,657,991	35,133,513	(4,524,479)	42,546,356	93%	*12
Expenditure - Parks & Reserves Maintenance	844,856	1,009,632	164,776	8,999,019	9,514,733	515,713	11,281,655	80%	*13
Expense - External Cost On Chargeable	127,903	101,163	(26,740)	1,157,772	1,011,633	(146,139)	1,213,960	95%	*14
Expenditure - Grants	619,102	662,475	43,373	7,661,303	7,880,566	219,263	9,205,516	83%	*15
Expenditure - Other	1,482,173	1,611,546	129,374	16,769,293	17,158,245	388,952	21,180,610	79%	*16
Total Operating Expenditure	7,953,535	9,019,050	1,065,515	94,244,046	92,955,446	(1,288,600)	113,764,847	83%	
Interest and Depreciation									
Expenditure - Interest	2,230,110	2,261,313	31,202	25,711,076	25,552,424	(158,652)	30,002,107	86%	*17
Expenditure - Depreciation	5,500,987	5,500,987	0	55,044,190	55,009,875	(34,315)	66,011,849	83%	
Total Interest and Depreciation	7,731,098	7,762,300	31,202	80,755,266	80,562,299	(192,967)	96,013,956	84%	
TOTAL EXPENDITURE	20,882,265	21,852,976	970,712	224,532,070	223,582,511	(949,559)	269,774,126	83%	
NET OPERATING SURPLUS (DEFECIT)	(2,072,348)	(3,157,847)	1,085,499	(36,262,745)	(38,179,422)	1,916,677	(44,754,380)		

*Commentary

*1 Income - Grants & Subsidies - \$0.4m favourable

The variance relates mostly to Landfill Levy received from MfE which is spent on waste management education, due to increased landfill levy charged by MfE, together with increased landfill volumes.

*2 Income - NZTA External Cost Recoveries - \$0.4m favourable

Favourable variance relates to recharging of Community Services internal time to capital projects which is at a higher rate than budgeted.

*3 Income - Consents - \$0.5m unfavourable

Unfavourable variance mainly due to lower level of resource consents issued compared to budget. This is offset by a corresponding underspend in Salaries & Wages.

*4 Income - Regulatory - \$1.3m favourable

Favourable variance in Traffic & Parking Infringements of \$0.9M YTD (net of doubtful debts). Whilst number of infringements issued are decreasing, revenue is higher due to increased unit pricing set by central government in Oct 2024; \$0.4M favourable variance relates to parking meters, due to increased volume over the summer period, and new parking available at Stanley Street carpark.

*5 Income - Operational - \$1.3m favourable

Lease income \$0.6m favourable due to higher than anticipated revenue sharing with Parks & Reserves turnover leases; favourable variance of \$0.3m re sports & recreation activities; \$0.1m re an unbudgeted Paper Road sale; \$0.2m in Other Income re reimbursement for weather events from Skyline.

*Commentary

*6 Expenditure - Personnel Expenditure - \$0.5m underspent

Favourable variance represents vacancies across the organisation, partially offset by accrued annual leave.

*7 Expenditure - Professional Services - \$2.1m underspent

\$1.2m favourable variance in Other Consultants which will remain favourable at year end due to expenditure that has been deferred to next financial year; \$0.6m favourable variance in Infrastructure Network Investigations, which is being carried forward to 2025/26; \$0.3m relates to District Plan - hearings are planned for the beginning of the next financial year.

*8 Expenditure - Legal Fees - \$0.9m underspent

The favourable variance mainly relates to the non-occurrence of an anticipated weather tightness expense.

*9 Expenditure - Stationery \$0.2m overspent

The overspend relates to postage costs due to the LTP consultation documents being posted for all ratepayers.

*10 Expenditure - IT & Phones \$0.2m underspent

The variance is in IT support services which are lower than anticipated to date, and on timing of spend on computer software in Libraries aimed at providing an improved customer experience.

*11 Expenditure - Power - \$0.8m overspent

Overspend is mainly on electricity due to new assets this year not included in budget such as new wastewater treatment plants, and increased usage in power of existing water plants compared to prior years. Gas is also overspent and this relates to pool heating and is due to increased unit prices. Power will remain overspent at year end.

*12 Expenditure - Infrastructure Maintenance - \$4.5m overspent

Roading is overspent by \$1.4m which relates to roading emergency work from heavy rainfall events, and in road maintenance internal time being ahead of schedule.

Three waters is overspent by \$0.6m, out of contract remedial work and Cardrona Waste Water Treatment Plant costs.

Waste management is \$1.3m overspent due to increases in contract management costs, emissions trading costs and volume which is offset by increased revenue.

Landfill Costs are \$1.2m overspent due to increased volumes of sludge cartage.

Infrastructure Maintenance overspend will remain overspent at year end.

*13 Expenditure - Parks & Reserves Maintenance - \$0.5m underspent

Mainly relates to lower number of events at Queenstown Event Centre over the summer period than originally anticipated.

*14 Expenditure - External Cost On Chargeable - \$0.1m overspent

YTD overspent in Planning & Development with increased spend in Resource Consents and District Planning of \$0.1m. The net impact on the P&L is offset by Income - External Cost On Chargeable.

*15 Expenditure - Grants - \$0.2m underspent

Underspend mainly in Community Grants due to timing of spend.

*16 Expenditure - Other - \$0.4m underspent

\$0.5m relates to Commissioner cost underspend relating to District Plan. Budget will be carried forward to 2025/26 as hearings & appeals will now be next financial year. Overspend in Cleaning of \$0.2m due to increased provider costs.

*17 Expenditure - Interest - \$0.2m overspent

The average interest rate is now within that budgeted in the Long Term Plan. Interest expense is expected to reduce throughout the remainder of the year and be back within budget by the end of the year.

*18 Income - Development Contributions - \$17.1m unfavourable

Due to its nature, the timing of this income is difficult to estimate. Higher contribution rates commenced on 1 October 2024, but it is expected there will be an unfavourable variance at year end.

*19 Income - Grants & Subsidies Capex \$1.7m favourable

\$12.9m year to date funding received vs budget of \$11.2m. \$2.3m unfavourable for NZTA/Waka Kotahi Capex subsidy (late timing of approved NZTA/NLTP subsidised projects along with reduced funding and in some cases no funding approved for LTP projects anticipated) offset with \$2.1m favourable for CIP projects due to timing of subsidised roading construction works and \$1.9m received for other capital grants.

Capital Expenditure and Revenue

Financial Management Report

% of the year completed: 83%

DESCRIPTION	April 2025 Actual	April 2025 Adjusted Budget	Variance to Budget	Year to date Actual	Year to date Adjusted Budget	Year to Date Variance	Full Year Adjusted Budget	YTD Actuals to Full Year Budget	*
Capital Revenue									
Income - Development Contributions	698,179	3,276,204	(2,578,025)	15,596,014	32,762,035	(17,166,021)	39,314,442	40%	*18
Income - Vested Assets	0	0	0	28,368,948	28,368,948	0	30,235,437	94%	
Income - Grants & Subsidies Capex	1,969,372	1,119,813	849,559	12,875,242	11,198,126	1,677,116	16,386,331	79%	*19
Income - Dividends received	0	0	0	15,905,871	10,737,000	5,168,871	10,737,000	148%	
Income - Gain/(loss) on disposal of property, plant & equipment	0	0	0	1,222,931	0	1,222,931	0	0%	*20
Total Capital Revenue	2,667,550	4,396,016	(1,728,466)	73,969,005	83,066,109	(9,097,104)	96,673,210	77%	
Capital Expenditure									
Projects/Asset Purchases	11,370,013	13,915,504	2,545,492	107,192,946	124,758,677	17,565,730	152,544,508	70%	*21
Total Capital Expenditure	11,370,013	14,220,479	2,545,492	107,192,946	110,843,173	17,565,730	152,544,508		
NET CAPITAL FUNDING REQUIRED	8,702,462	9,824,463	4,273,957	33,223,941	27,777,064	26,662,834	55,871,298		
External Borrowing									
Loans	24,786,000			713,917,000			712,449,000		
Total Borrowing	24,786,000			713,917,000			712,449,000		

*Commentary

*20 Gain/Loss on Sale of Property, Plant & Equipment - \$1.2m favourable

\$1.6m re sale of land to NZTA re SH6A Intersection project; \$0.8M favourable for NZTA contribution to land at SH6/GA Intersections; unfavourable asset disposal costs of \$0.2M for street sweepers and \$0.6M for storm water assets; \$0.3M loss related to disposal of Elderly Housing (passed on to the Queenstown Lakes Community Housing Trust).

*21 Expenditure - Capital Projects \$17.6m underspent

\$107.2M spend vs YTD budget of \$124.8M (86%). Main project spend this month includes \$2.1M for Queenstown Town Centre Arterials - Stage 1, \$1.3M for Project Shotover Wastewater Treatment Plant Upgrade, \$1.4M for Kingston new Water Supply, \$0.6m for Fryer Street roading works, \$0.5M for Compliance Response UV Treatment and \$0.5M for Project Shotover Disposal Field.